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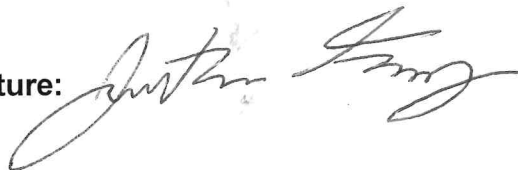
COUNTY OF NEW YORK

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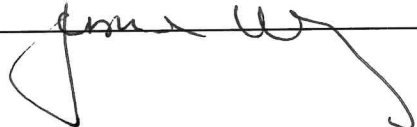
28th Day of October 2022.

Jonathan Florez, ACCOUNT PLANNER, **ADVERTISING:**

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Date: 10/28/2022



COMPANIES & MARKETS

Credit Suisse ready to undergo radical surgery

Strategy involves stripping back the business and making it more focused on wealth management and domestic market

OWEN WALKER, ARASH MASSOUDI AND ANDREW ENGLAND — LONDON

When Credit Suisse executives struck a plan to spin off its capital markets and advisory business in the summer, they chose a name that harked back to its 1980s glory days: First Boston.

But as the strategy developed, they soon realised that the intellectual property for the brand was already owned by a series of small financial services businesses who refused to sell.

Instead, the bank settled on the name CS First Boston for the business that it plans to list next year as part of a major restructuring of the group.

For 166 years, Credit Suisse executives focused on growing the business from its humble beginnings financing Switzerland’s railway network into an international bank offering wealth management and investment banking to a global client base. The 1988 merger with First Boston was part of the Swiss bank’s efforts to grow its investment banking business in the US.

Yesterday morning, that expansion drive came screeching to a halt as the bank unveiled a radical new strategy aimed at arresting years of losses alongside a SFr1.5bn investment by the Saudi National Bank.

By the end of the day, Credit Suisse shares, already battered by years of scandals and churn at the top of the bank, had fallen by 19 per cent.

The plan, devised by the bank’s latest management team, chief executive Ulrich Körner and chair Axel Lehmann, will involve stripping back the business and making it more focused on wealth management and its Swiss domestic market.

“We are creating a new Credit Suisse with a simpler, more stable, more focused business model,” said the bank’s chair Axel Lehmann yesterday.

The expensive restructuring is to be funded by a SFr4bn capital raise, backstopped by the Saudi National Bank, whose investment will make it Credit Suisse’s largest shareholder with 9.9 per cent, based on current holdings.

That deal with SNB, the largest commercial bank in the Gulf country, was poorly received by Credit Suisse shareholders, whose earnings per share will be diluted by around a quarter.

“It’s very painful to give 10 per cent of the bank away for just SFr1.5bn,” said a top ten shareholder in the group. “Alternatives such as a partial IPO of the Swiss bank would have been better.”

David Herro, chief investment officer of Harris Associates, the bank’s largest current shareholder, was more supportive: “We welcome the aggressive approach Credit Suisse is taking to stabilise and improve the performance of both the investment bank and the group as a whole.”

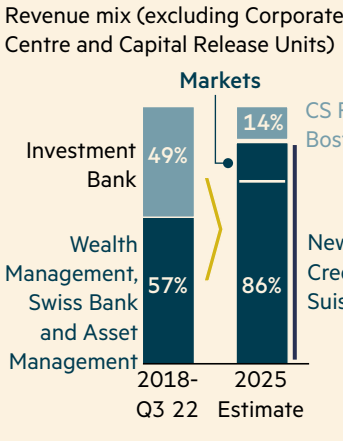
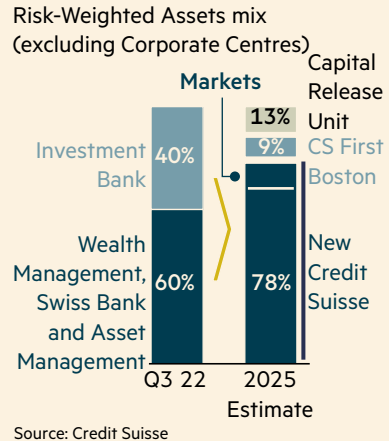
The retreat from global investment banking and doubling down on wealth management — especially in the Middle East — has raised concern among some shareholders and analysts about the influence of the new Saudi investors and whether the reformed business will be too conservative.

“Certainly radical surgery was needed, but you have to wonder what the new investors want out of this,” said the top 10 shareholder.

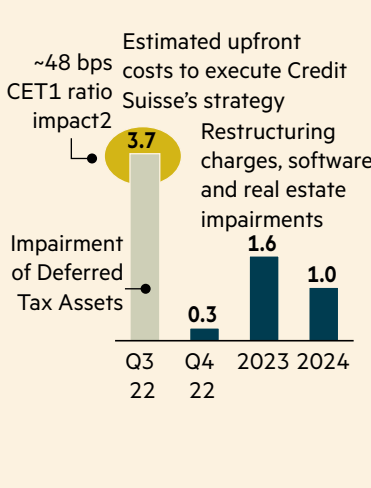
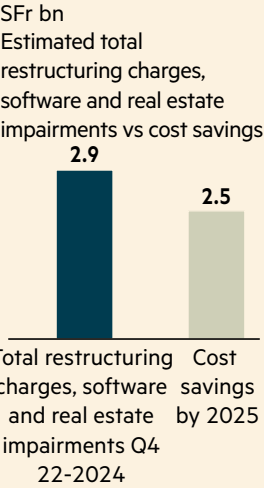
The three-year plan drastically pares



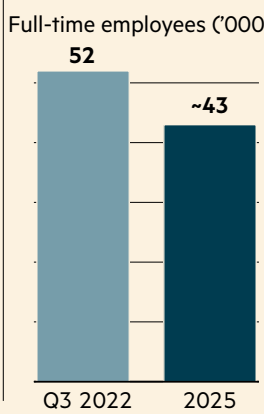
Credit Suisse plans to allocate more capital to its higher-return businesses



Restructuring charges and impairments



Credit Suisse plans 9,000 job cuts over the next three years



back Credit Suisse’s investment bank, and involves partially selling off the profitable securitised products business and spinning out CS First Boston. It will also include SFr2.5bn of spending cuts across the business, with thousands of redundancies planned.

The group’s headcount will drop by

‘Our main concern is the lowly Rote target for 2025, which appears to lack ambition’

9,000 to 43,000 by 2025, with 2,700 job cuts expected by the end of the year.

Over the next three years, the bank plans to shift billions of dollars of risk-weighted assets from its investment bank to its wealth management, domestic bank and asset management divisions, which will collectively account for 80 per cent of RWAs and 85 per cent of revenues by 2025.

Analysts greeted the new plan with scepticism, especially the company’s conservative medium-term profit estimates, which target a group return on

tangible equity of around 6 per cent by 2025.

“Our main concern is . . . the lowly Rote target for 2025, which appears to lack ambition,” said Citigroup analyst Andrew Coombs. “Part of the rationale for reallocating capital is to drive a re-rating, but this can only go so far if the return prospects remain this low. The stock appears cheap, even post dilution, but there is likely to be significant execution risk in the coming months, so this remains a high-risk investment.”

One Credit Suisse board member said the conservative approach was a symptom of how many Swiss nationals were currently running the bank, which has undergone a complete leadership change in the past year, with many senior roles going to former executives of rival UBS.

“That Swissness comes out in the conservative estimates,” they said. “It creates a culture and a way of working that is sustainable and not short-term-minded.”

SNB’s involvement also raises questions about the future direction of the Swiss bank. SNB published a statement yesterday saying the reason for its

investment was to work with Credit Suisse on developing asset management, wealth management and investment banking services in Saudi Arabia.

It also said it would explore “strategic partnerships” with the Swiss bank and would consider investing in the spun-off CS First Boston business.

A Credit Suisse executive involved in the discussions with the SNB said Saudi

Credit Suisse shares, already battered by years of scandals and churn at the top of the bank, fell 19% yesterday

Michael Buholzer/epa-EFE/Shutterstock

Legal Notices

UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK
In re: VOYAGER DIGITAL HOLDINGS, INC., et al., Chapter 11 Debtors. Case No. 22-10943 (MEW) (Jointly Administered)

NOTICE OF HEARING TO CONSIDER CONFIRMATION OF THE CHAPTER 11 PLAN FILED BY THE DEBTORS AND RELATED VOTING AND OBJECTION DEADLINES

PLEASE TAKE NOTICE that on October 21, 2022, the United States Bankruptcy Court for the Southern District of New York (“the Court”) entered an order (Docket No. 586) (the “Disclosure Statement Order”): (a) authorizing Voyager Digital Holdings, Inc. and its affiliated debtors and debtors in possession (collectively, the “Debtors”), to solicit acceptances for the *Second Amended Joint Plan of Voyager Digital Holdings, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* (Docket No. 590) (as modified, amended, or supplemented from time to time, the “Plan”); (b) approving the First Amended Disclosure Statement for the *Second Amended Joint Plan of Voyager Digital Holdings, Inc. and Its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code* (Docket No. 591) (as modified, amended, or supplemented from time to time, the “Disclosure Statement”); (c) approving the solicitation materials and documents to be included in the solicitation packages (the “Solicitation Packages”); and (d) approving procedures for soliciting, receiving, and tabulating votes on the Plan and for filing objections to the Plan.

PLEASE TAKE FURTHER NOTICE that the hearing at which the Court will consider Confirmation of the Plan (the “Confirmation Hearing”) will commence on **December 8, 2022 at 1:00 p.m.**, prevailing Eastern Time, or such other time that the Court determines, before the Honorable Michael E. Wilkes, in the United States Bankruptcy Court for the Southern District of New York, located at One Bowling Green, Courtroom 617, New York, New York 10004.

PLEASE BE ADVISED: THE CONFIRMATION HEARING MAY BE CONTINUED FROM TIME TO TIME BY THE COURT OR THE DEBTORS WITHOUT FURTHER NOTICE OTHER THAN BY SUCH ADJOURNMENT BEING ANNOUNCED BY OPEN COURT OR BY A NOTICE OF ADJOURNMENT FILED WITH THE COURT AND SERVED ON ALL PARTIES ENTITLED TO NOTICE.

CRITICAL INFORMATION REGARDING VOTING ON THE PLAN
Voting Record Date. The voting record date is **October 19, 2022** (the “Voting Record Date”), which is the date for determining which Holders of Class 3 Claims (Account Holder Claims), Class 4 Claims (Alameda Loan Facility Claims), Class 5A Claims (OpCo General Unsecured Claims), Class 5B Claims (HoldCo General Unsecured Claims), and Class 5C (TopCo General Unsecured Claims) are entitled to vote on the Plan.
Voting Deadline. The deadline for voting on the Plan is on **November 29, 2022 at 4:00 p.m.**, prevailing Eastern Time (the “Voting Deadline”). If you received a Solicitation Package, including a Ballot and intend to vote on the Plan, you must follow the instructions carefully, (b) complete all of the required information on the ballot; and (c) execute and return your completed Ballot according to and as set forth in detail in the voting instructions so that it is **actually received** by the Debtors’ Claims, noticing, and solicitation agent Stretto, Inc. (the “Claims, Noticing, and Solicitation Agent”) on or before the Voting Deadline. **A failure to follow such instructions may disqualify your vote.**

CRITICAL INFORMATION REGARDING OBJECTING TO THE PLAN
Objection Deadline. The deadline for filing objections to the Plan is **November 29, 2022 at 4:00 p.m.**, prevailing Eastern Time (the “Plan Objection Deadline”). All objections to the Plan must be filed with the Court (contemporaneously with a proof of service) and served upon the following parties so as to be **actually received** on or before **November 29, 2022 at 4:00 p.m.**, prevailing Eastern Time: (i) **Debtors:** Voyager Digital Holdings, Inc., 33 Irving Place, Suite 3060, New York, NY 10003; Attention: Stephen Edelman and David Grossman; (ii) **Counsel to the Debtors:** Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022; Attention: Joshua A. Susberg; Christopher Marcus; Christine A. Okike; Allyson B. Smith; (iii) **Counsel to the Committee:** McDermott Will & Emery LLP, One Vanderbilt Building, New York, NY 10017-3852; Attention: Darren Azman; Joseph B. Evans; Grayson Williams; Gregg Steinman; and **United States Trustee:** Office of the United States Trustee for the Southern District of New York, U.S. Federal Office Building, 201 Varick Street, Room 1006, New York, NY 10014; Attention: Richard Morrissey; **Additional Information**
Obtaining Solicitation Materials. The materials in the Solicitation Package are intended to be self-explanatory. If you should have any questions or if you would like to obtain additional solicitation materials (or paper copies of solicitation materials) if you received the materials in electronic format, or on a CD-ROM or flash drive, please feel free to contact the Debtors’ Claims, Noticing, and Solicitation Agent, by: (a) calling the Claims, Noticing, and Solicitation Agent at (855) 473-8665 (Toll Free) or +1 (949) 271-6507 (International), (b) e-mailing the Claims, Noticing, and Solicitation Agent at VoyagerInquiries@Stretto.com with a reference to “In re: Voyager – Solicitation Inquiry” in the subject line, or (c) writing to the Claims, Noticing, and Solicitation Agent at the Customer Migration Protocol and the Schedule of Related Causes of Action will be filed on or before **November 15, 2022** and will serve notice on all Holders of Claims entitled to vote on the Plan; (d) inform parties that in the Debtors’ filed on the Plan Supplement; (b) list the information contained in the

Plan Supplement; and (c) explain how parties may obtain copies of the Plan Supplement.
BINDING NATURE OF THE PLAN. IF CONFIRMED, THE PLAN SHALL BIND ALL HOLDERS OF CLAIMS AND INTERESTS TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, WHETHER OR NOT SUCH HOLDER WILL RECEIVE OR RETAIN ANY PROPERTY OR INTEREST IN PROPERTY UNDER THE PLAN, HAS FILED A PROOF OF CLAIM IN THESE CHAPTER 11 CASES, OR FAILED TO VOTE TO ACCEPT OR REJECT THE PLAN OR VOTED TO REJECT THE PLAN.

HOW TO OPT INTO THE RELEASES. Any Holder of a Claim or Interest that wants to grant the Third-Party Release set forth in Article VII.B of the Plan must return its Ballot or Non-Voting Status Notice, as applicable, to the Claims, Noticing, and Solicitation Agent by no later than **November 29, 2022**, by following the instructions for electing to opt into the Third-Party Release set forth in this Ballot or Non-Voting Status Notice, as applicable.

RELEASES
Article VII.A of the Plan contains the following Debtor Release: Notwithstanding anything contained in the Plan to the contrary, on and after the Effective Date, in exchange for good and valuable consideration, the adequacy of which is hereby confirmed, each Released Party is hereby conclusively, absolutely, unconditionally, irrevocably, and forever released and discharged by each and all of the Debtors, the Wind-Down Debtors, and their Estates, the Wind-Down Entity, and in each case on behalf of themselves and their respective successors, assigns, and representatives, and any and all other Entities who may purport to assert any Cause of Action, directly or derivatively, by, through, for, or because of, the foregoing Entities, from any and all Causes of Action, including any derivative claims, asserted or assertable on behalf of any of the Debtors, whether known or unknown, foreseen or unforeseen, matured or unmatured, existing or hereafter arising, in law, equity, contract, tort, or otherwise, that the Debtors would have been legally entitled to assert in their own right (whether individually or collectively) or on behalf of the Holder of any Claim against, or Interest in, a Debtor, based on or relating to, or in any manner arising from, in whole or in part, the Debtors’ (including the management, ownership, or operation thereof), their capital structure, the purchase, sale, or rescission of the purchase or sale of any Security of the Debtors, the subject matter of, or the transactions or events giving to, any Claim or Interest that is treated in the Plan, the business or contractual arrangements between any Debtor and any Released Party, the Chapter 11 Cases and related adversary proceedings, the Alameda Loan Facility, the Debtors’ out-of-court restructuring efforts, intercompany transactions between or among a Debtor and another Debtor, the formulation, preparation, dissemination, negotiation, filing, or consummation of the Definitive Documents or any 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